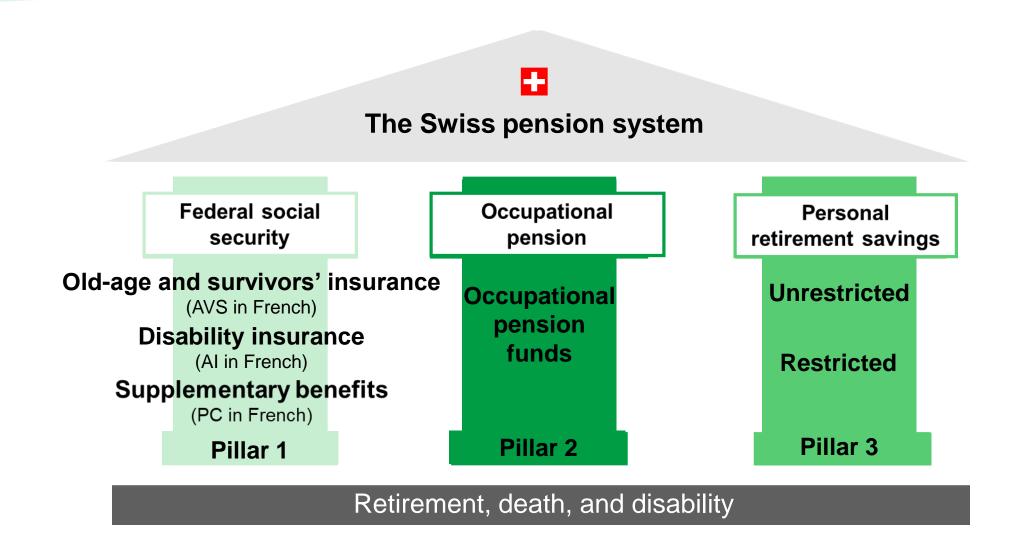
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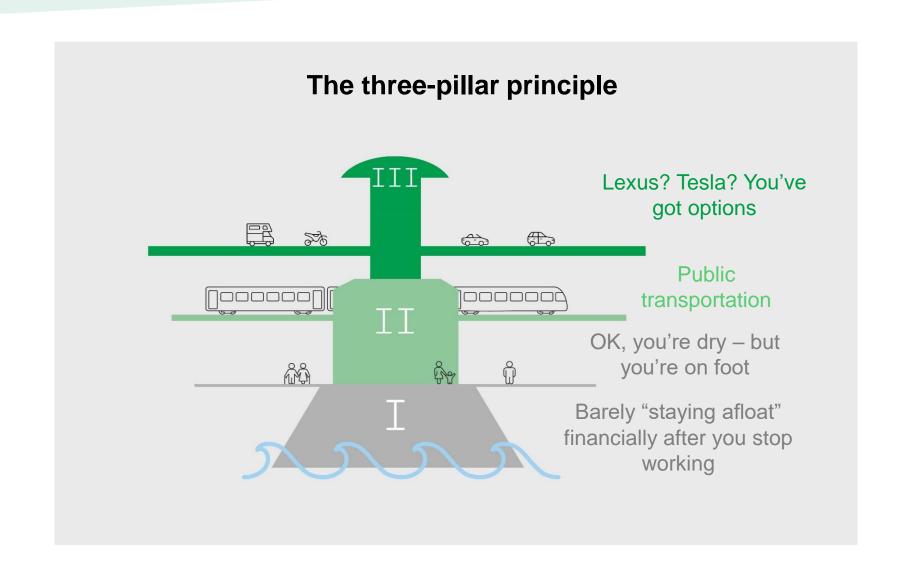
Evening information sessions

5 November 2024

The three-pillar principle



How the system works



Pillar 1

AVENA

Who makes contributions and for how long?

17-20 years old 20 years old until After retirement age retirement age Required to make Required contributions if to make contributions Required to make gainfully contributions if you employed except earn more than 1 January after 1 January after **CHF 16,800/year or** Reference age 17th birthday 20th birthday CHF 1,400/month, but you can choose to waive the threshold and if you are not gainfully make contributions on employed, but your spouse all income is gainfully employed and pays double the minimum contribution (CHF 530 from Jan 2025)

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Reference age for women

Year of birth	Reference age
1960 and before	64 years
1961	64 years 3 months
1962	64 years 6 months
1963	64 years 9 months
1964 and after	65 years

Pillar 1

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Social security benefits (2024)

Federal social			Max. monthly amount
security		Old-age pension	CHF 2,450
	+π	2 retirees = capped	CHF 3,675
AVS		Widow/widower's pension (80%)	CHF 1,960
Al			
PC		Disability benefits (100%)	CHF 2,450
Pillar 1		Child/surviving child's pension (40%)	CHF 980



Pension Board and committees







Real Estate Committee









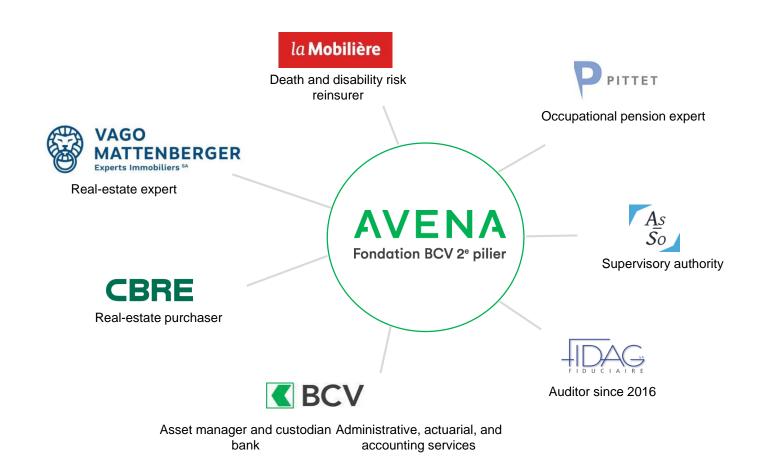
Audit

Pension Board elected every four years

Employee representatives Name	S Company	Employer representativ Name	es Company
Bruno Chappuis	European Broadcasting Union	Dominique Blanchard	VCT Vector gestion SA
Cosette Hausamann	Protocol SA	Giovanni Chiusano	Fidinter SA
Claudine Imhof	Proactif Ouvertures Formation Sàrl	Yvan Henzer	Libra Law SA
Claude Rey	FidAlp Audit SA	Alexandre Pahud	Fondation Michel Torche
Sylvain Rochat	Hervest Fiduciaire SA	François Pugliese	Elite SA
Delphine Saleres-Deney	Garden Centre Schilliger SA	Catherine Vogt	Hesperia Sàrl

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Our partners





Pension	certificate	at 0	1.01	.2023
----------------	-------------	------	------	-------

Member infomation		Personal / Confidential	Administrative section
Name			
First name AVS No. Date of birth Sex	01/05/1980		
Membership date Legal retirement date Marital status Policy no. Employer	31/05/2045		

Annual salary	CHF	Annual salary information

Reference salary 81,300.00

Death and disability Retirement savings

Insured salary 81,300.00 81,300.00

Monthly and annual contributions CHF	
Contributions for retirement sovings 406.50 406.50 4.979.00 4.979.00	What you and employer pay

d your

Pension statement

Benefits	CHF
Termination Regulatory termination benefits at 01.01.2024 (of which minimum LPP b	penefits: 67,713.45) 176,226.40
Retirement at age 65 Retirement capital assuming 1.25% interest (1.25% for the current year or annual retirement benefits Annual child benefit for a retired member	ar) 498,000.00 29,900.00 5,976.00
Disability Annual disability benefits (after a 24-month waiting period) Annual child benefit for a disabled member Waiver of contributions (after a 3-month waiting period)	42,800.00 8,570.00
Death before retirement Surviving spouse's annual benefits Surviving child's annual benefits Lump-sum death benefit	25,700.00 8,570.00 According to the pension fund regulations
Death after retirement Surviving spouse's annual benefits Surviving child's annual benefits	11,500.00 5,976.00

Benefits in case of

- termination
- retirement
- disability
- death

Pension statement

The pension fund regulations are available on the Fund's website.

Savings					CHF	
Savings at 1 January 20 Transferred/voluntary co Contributions allocated to Total interest (1.25% in 2	ontributions, reimbursemer to savings	its, withdrawals			176,000.00 0.00 9,756.00 2,200.00	What makes up your savings
Savings at 31 December (of which minimum LPP	benefits)				187,956.00 74,009.00	
Projected savings and	d annual retirement per		11 11 11 11	Detirore	ant nancian	
Date (age)	Conversion rate (%)		tirement capital With 1.25% interest		with 1.25% interest	
01.06.2038 (58 years) 01.06.2039 (59 years) 01.06.2040 (60 years) 01.06.2041 (61 years) 01.06.2042 (62 years) 01.06.2043 (63 years) 01.06.2044 (64 years) 01.06.2045 (65 years) Projected retirement cap	4.70 4.85 5.00 5.15 5.30 5.45 5.60 5.75	324,540 334,296 344,052 353,808 363,564 373,320 383,076 392,832	371,915 386,320 400,905 415,672 430,624 445,763 461,091 476,611	15,253 16,213 17,203 18,221 19,269 20,346 21,452 22,588	17,480 18,737 20,045 21,407 22,823 24,294 25,821 27,405 476,611	Your projected pension
Other infomation					CHF	Important: figures
Maximum possible volunta Voluntary contributions ov Vested termination benefit Vested termination benefit		uding interest)			176,000.00 74,700.00 0.00 Unknown Unknown	for voluntary contributions and financing the purchase of a
			u. nsion fund regulations, the p	ension fund regulation	s shall take precedence.	home

What are voluntary contributions?

Voluntary contributions allow you to make up for gaps in your occupational pension coverage.

Some reasons for contribution gaps:

- You did not contribute for the total number of years possible
- You received a pay raise
- Your pension plan becomes more comprehensive
- Etc.

Restriction

If you withdrew retirement savings under the home ownership encouragement initiative, you must repay this amount before you can make a tax-deductible voluntary contribution.

Voluntary contributions

Example: payment of CHF 10,000

Example: married employee residing in Lausanne (2024)

Voluntary contribution		CHF 10,000
Taxable income	CHF 100,000	CHF 90,000
Taxable assets	CHF 0	CHF 0
Total tax	CHF 17,942	CHF 15,430
Annual tax savings		CHF 2,512

Advantages

- Increased benefits for the insured member
- Lower federal, cantonal, and municipal tax bill
- Interest on voluntary contributions
- Returned in full in the event of death in addition to the lump-sum death benefit

You can use your occupational pension assets to:

- Buy or build a home
- Finance renovations that add to your property's value (i.e., not regular upkeep)
- Repay a mortgage loan

Primary residence only

- Place of usual residence: eligible
- Secondary residence: not eligible

Authorized forms of ownership

- The insured member must be the owner
- Joint ownership with a spouse or registered partner (but not an unregistered partner)
- Co-ownership (with an unregistered partner, or for condominiums)

Minimum withdrawal:

CHF 20,000 (excluding savings deposited in a vested benefits account)

Frequency of withdrawals:

At most every 5 years

From the age of 50 years, maximum withdrawal limited to:

- Retirement savings accrued as at the age of 50
- Half of current vested benefits

Withdrawing pension assets

Your retirement benefits will go down

But you can repay the withdrawal later

Your death and/or disability coverage will go down

- By how much → depends on your pension plan and age
- This doesn't always happen (for example, if these pensions are calculated as % of salary)

You pay tax on the withdrawal

- The tax rate depends on the amount withdrawn
- The tax must be paid with separate funds
- Tax can be reclaimed once the withdrawal is paid back
- ⇒ When a property is financed, a restriction on the right of alienation is recorded in the land registry.
- \Rightarrow The spouse's consent is required.

Home ownership encouragement Pledging pension assets

- No loss of coverage in case of death and/or disability
- No decrease in retirement benefits
- Pledged amount is not taxable
- Property not recorded in the land registry
- Consent of spouse required
- ⇒ If the pledge is enforced, the situation is identical to a withdrawal.
- ⇒ Your mortgage interest payments will be different than if you withdraw pension assets.

Repaying a withdrawal

- The amount withdrawn must be repaid if the property is sold
- Minimum voluntary repayment: CHF 10,000 (unless remaining amount is below CHF 10,000)
- The member must request a tax refund within three years

Regular pension or lump-sum payment?

	Advantages	Disadvantages
Regular pension	 Regular income for life Surviving spouse's benefits paid until death (no uncertainty around life expectancy) Child/surviving child's pension (until the child turns 20 years old, or 25 years old if they're in training or school) 	 Pension payments are fully taxable Taxed along with other income (subject to progressive taxation) Capital cannot be transferred to heirs
Lump-sum payment	 You can invest the capital, and there are tax advantages A lot of financial flexibility Can be passed on to heirs as an advance on inheritance or a gift Remaining capital can be left to heirs Taxed independently of other income (4%–9.5% depending on the amount) 	 Capital subject to wealth tax You bear the risk of managing/investing your money Return on invested retirement capital will vary Uncertainty around life expectancy and financial needs



Requesting a lump-sum payment

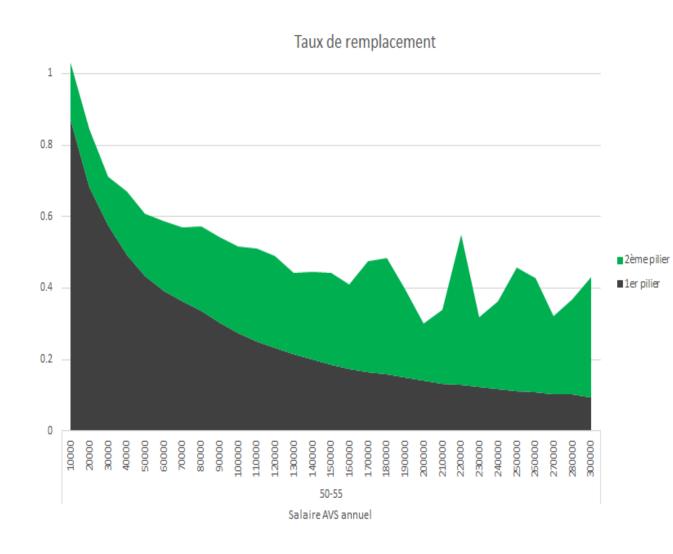
Fondation BCV	Request for payment of retirement benefits in the form of capita
EMPLOYER	
Policy No.:	
Company name:	
MEMBER	
Last name:	First name:
AVS No.:	Date of birth: / /
Marital status:	single married registered civil partnership divorced* widowed*
	* applies analogously to registered partners
Home address:	
	amount of the benefits in the form of a lump-sum capital payment. % of my retirement savings capital in the form of a lump-sum capital payment. , deducted from retirement savings capital, in the form of a lump-sum capital payment.
CHF	. % of my retirement savings capital in the form of a lump-sum capital payment. , deducted from retirement savings capital, in the form of a lump-sum capital payment. Inter of the minimum legal retirement savings capital in the form of a lump-sum capital payment. The retirement savings capital not paid in the form of a lump-sum capital payment shall be converted into
CHF one-qu The portion of the retirement pension By signing, I ackr for the portion any other be	. % of my retirement savings capital in the form of a lump-sum capital payment
CHF one-qu The portion of the retirement pension By signing, I ackr for the portion any other be for three year paid in the for once the reg	. % of my retirement savings capital in the form of a lump-sum capital payment
CHF one-qu The portion of the retirement pension By signing, I ackr for the portion any other be for three yea paid in the for once the reg document sh	. % of my retirement savings capital in the form of a lump-sum capital payment.
CHF one-qu The portion of the retirement pension By signing, I ackr for the portion any other be for three year paid in the for once the reg document sh Payment of retireregistered partner	. % of my retirement savings capital in the form of a lump-sum capital payment.

No required notice period!

⇒ You have until the day before you retire to request to receive part or all of your retirement benefits as a lump-sum payment.

20

Income replacement rate (50-55 age bracket)



- First and second pillar benefits do a relatively good job of covering salaries under CHF 80,000.
- For higher salaries, the replacement rate is only around 40%-50%.
- Most households overestimate their income in retirement.

Restricted personal retirement accounts (pillar 3a)

Tax deductions

For employed persons: maximum CHF 7,056 per year (2024)

Example: married employee residing in Lausanne

Taxable income: CHF 100,000

Taxable assets: CHF 0

Annual pillar 3a payment		CHF 7,056
Taxable income	CHF 100,000	CHF 92,944
Taxable assets	CHF 0	CHF 0
Total tax	CHF 17,942	CHF 16,141
Annual tax savings		CHF 1,801
as % of annual payment		25.5%

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Fund holdings Portfolio and strategic allocation

Asset class	Portfolio allocation	Strategic allocation	Deviation	Investment constraints	
			Deviation	Min.	Max.
Cash and cash equivalents (including fiduciary investments)	2.06%	2.50%	-0.44%	0.00%	10.00%
CHF bonds	19.52%	20.00%	-0.48%	12.00%	30.00%
Non-CHF global bonds	16.35%	16.00%	0.35%	8.50%	21.50%
Swiss equities	12.06%	12.00%	-0.06%	8.50%	16.50%
Foreign equities	17.38%	17.00%	0.38%	12.00%	23.00%
Swiss real estate (including direct real estate)	19.69%	18.00%	1.69%	8.75%	24.25%
Hedge funds	5.44%	6.00%	-0.56%	4.00%	9.00%
Commodities (only indirect investment)	1.94%	2.50%	-0.56%	0.00%	5.00%
Private equity	1.95%	2.00%	-0.05%	0.00%	4.00%
Foreign real estate	2.06%	2.00%	0.06%	1.25%	2.75%
Infrastructure	1.56%	2.00%	-0.44%	0.00%	4.00%
	100.00%	100.00%			

Source: BCV Asset Management, 30 September 2024 23

Sustainable investing

AVENA has implemented 5 key ESG measures via its asset manager, BCV



 Signatory to the United Nation Principles for Responsible Investment (UNPRI) and a member of Swiss Sustainable Finance



 Exercising our voting rights in investment funds as an engaged shareholder (especially for Swiss equities)



 Applying the exclusion list provided by the Swiss Association for Responsible Investments (SVVK-ASIR)



 Integrating ESG criteria into our asset management process by using specific investment universes with no negative impact on expected risks or returns



• Screening out companies that generate a significant proportion of their income from coal

AVENA is a member of the Ethos Foundation



We **vote** at shareholders' meetings of Swiss companies



We **engage in dialogue** with Swiss and international companies

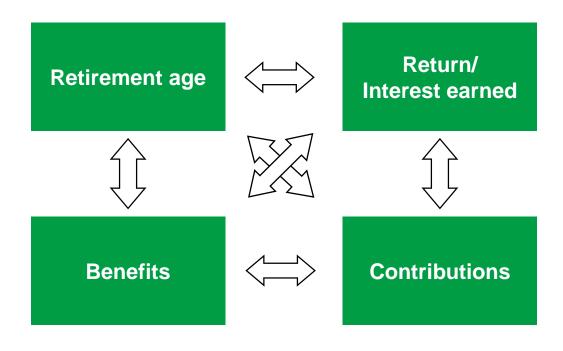


We take part in the **PACTA climate compatability test**

Occupational pension system

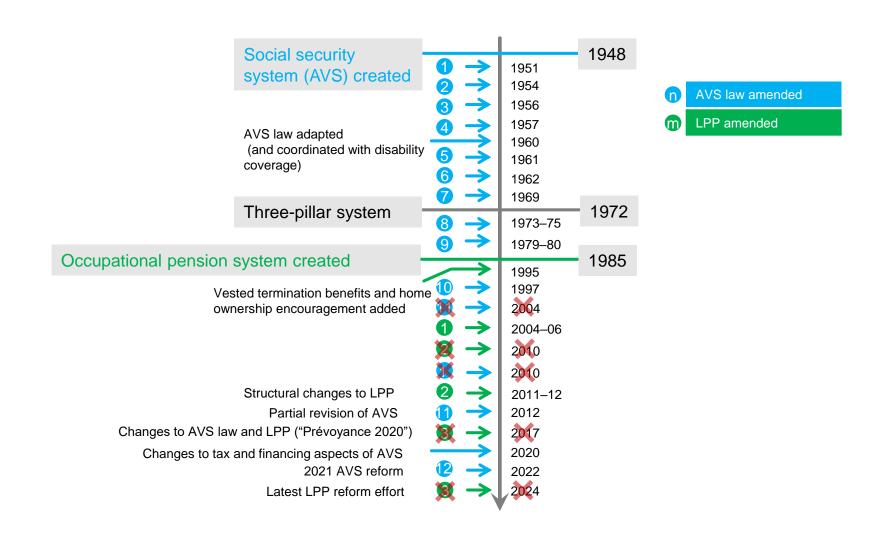
How it works

The occupational pension system allows for flexibility in four areas:





Timeline of pension reform in Switzerland



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L'Avenir avec un grand A.